

# Getting to the Heart of the Matter: SUNY Shared Collection Strategies Past, Present, and Future

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# Overarching Principles

- “Those who cannot remember the past are condemned to repeat it.”  
George Santayana
- Progress vs. Change
- Knowledge of what has happened in collection strategies in SUNY informs our approaches for the future, especially when the same problems or opportunities persist today.



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# Trends in SUNY Collections Initiatives

- Persistent interest in coordination of system-wide collections, but strong commitment to building local collections.
- Strategies and initiatives have been largely informal or highly focused on a specific collection or issue.
- Recurring issue of subsidization needed to facilitate coordination.
  - Subsidization has been at the central level or in some cases, campus level.
- Shift to coordinated purchasing of e-resources has been limited beyond SUNYConnect and ScienceDirect.



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# NyLink

- Primary objective was to support OCLC products and services.
- Founded in 1973 as SUNY/OCLC Network
  - In 1999, SUNY/OCLC Network split into OLIS and NyLink.
- Nylink served over 300 libraries and had a sizable staff.
- Group resource procurement.
- Closed in 2010/2011
- When Nylink was closed, OLIS took on:
  - OCLC SUNY contract management
  - Products/services >20K in spend and 4 campuses
    - Resulted in 360 link/360 search contracts
    - Some e-resources analyzed but no contracts developed
  - ESLN took on ELD management



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# SUNYConnect



- Began as Virtual Library Project Action Group.
- First Introduced in 1998/1999 with initial manager Larry Randall.
- Initial Focus:
  - SUNYConnect seeks to provide the following:
    - a core set of electronic databases broadly useful to students throughout the University
    - a common library software system to facilitate searching and circulation of all SUNY library materials
    - additional electronic research/reference tools
    - document delivery/courier services
    - online information literacy instruction
    - shared, remote storage facilities
    - image databases and digital collections
- 2001 Advisory Council (SAC) formed with Library Directors, Provosts, Business Officers, IT/CIO representatives. SAC ended in late 2000's early 2010's.



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# SUNYConnect



- Evolution of SliCAT (SUNY Library Contract Advisory Team)
  - From 1995: This group is charged to assist the Office of Library and Information Services in identifying and choosing among the increasing array of commercial information products and services available
- Evolution of SUNYConnect has matured into a program of cross-discipline aggregator packages for all SUNY that are reviewed typically every 3 years.
  - Review groups cross different sectors.



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# IDS Project



- Led by SUNY Geneseo, began in 2004.
- Heavily subsidized by SUNY Geneseo from 2004 through 2018, with initial start-up funds provided by OLIS.
- Created SUNY Resource Sharing community and system.
- Creation of:
  - Centralized holdings management for resource sharing automation (ALIAS)
  - Getting it System Toolkit (GIST), which operationalized buy vs. borrow and Coordinated Collection Development.
- Sustainable funding model achieved through national membership model. Currently, only about 35% of members are SUNYs.



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# C4D and Coordinated Collection Development

- Focused on analysis of comprehensive college collections.
- Developed rule of “5” or “3”.
- Focus on generating more collection diversity through purchase on demand via ILL.
- From SUNYergy:
  - The C4D Project started in February of 2008 when the comprehensive sector directors brought together acquisitions and collection development librarians and asked them to figure out a way to work on coordinated collection development (CCD) with the goal of moving from rhetoric to a tangible benefit for students and faculty.



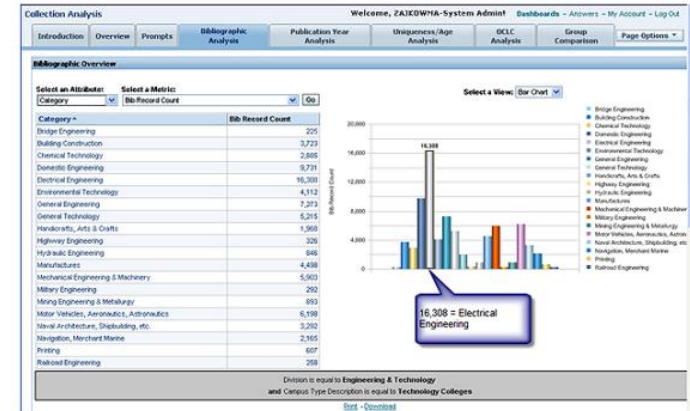
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# Coordinated Collection Development and Data

- Worldcat Collection Analysis Subsidized and made available to libraries.
- In 2011, SUNY BII ingested Aleph data for 55 campuses for higher level analysis of SUNY collection.
- Led to further discussions about collection diversity and coordination.
- Images from:
  - <https://dspace.sunyconnect.suny.edu/handle/1951/68159>



Use the Uniqueness tab to identify which titles within the Electrical Engineering category are unique or held by more than one Technology College.

The screenshot shows the 'Uniqueness and Age Analysis' section. It displays a table with columns for 'Category', 'Unique', 'Held by 2', 'Held by 3', 'Held by 4', 'Held by 5', 'Held by 6', 'Held by 7', 'Held by 8', 'Not Applicable', and 'Bib Record Count Total'. The 'Electrical Engineering' row is highlighted in yellow, showing a total count of 16,308.

Category	Unique	Held by 2	Held by 3	Held by 4	Held by 5	Held by 6	Held by 7	Held by 8	Not Applicable	Bib Record Count Total
Bridge Engineering	120	59	24	0	5				9	225
Building Construction	2,085	1,004	345	134	62		7			3,723
Chemical Technology	1,532	810	217	85	34	18	7			2,885
Domestic Engineering	5,819	2,302	594	401	120	12	3			9,731
Electrical Engineering	7,748	5,576	1,664	343	151	60	0			16,308
Environmental Technology	2,025	1,059	369	185	126	47	14			4,112
General Engineering	3,776	2,510	369	149	35	9				7,273
General Technology	2,708	1,488	397	172	53	29	26	5		5,215
Handicrafts, Arts & Crafts	1,410	388	125	19	5					1,968
Highway Engineering	260	40	11	8						328
Hydraulic Engineering	589	161	39	5						848
Manufacture	2,846	956	222	79	45	12				4,498
Mechanical Engineering & Machinery	2,600	1,338	590	232	132	72	7			5,902
Military Engineering	150	39	24	16						292
Mining Engineering & Metallurgy	573	213	39	18	15	6				893
Motor Vehicles, Aeronautics, Astronautics	3,533	1,465	562	235	185	24	14			6,198
Naval Architecture, Shipbuilding, etc.	3,063	184	30	3						3,292
Navigation, Merchant Marine	2,024	111	14	4						2,165
Printing	377	121	79	8	1					607
Railroad Engineering	171	42	18	7	5					258



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# SUNYOne Project

- Pooled money from 8 different SUNYs through multiple years in early to mid 2010's.
- Added thousands of “first copy” titles to SUNY.



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# Empire Shared Collection

- Program developed by University of Buffalo Libraries to utilize off-site storage (annex).
- Several SUNYs, a few privates, and public library were members.
- Focus was on sharing access to journal runs, with fast document delivery.



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# ScienceDirect



ScienceDirect

- Began SUNY-wide subscription in 2005
- From 2005-2019, subscription was for big deal based on print costs.
- Subventions from central office were needed in some agreements to control increasing costs.
- 2019 SUNY changed to a smaller group of journals.
- Has been the only large journal subscription that SUNY has group procured for large pool of campuses.



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# Shared Purchasing from 2010-2020

- Some group purchasing with subsidization of content such as GVRL, SUNY Press Ebooks, NetLibrary.
- Began developing models to work around the issue of getting all campuses to opt in:
  - Work to get to an all-in price where some campuses pay and others do not.
  - Purchasing agreements where SUNY handles the negotiation, but vendor bills directly to campus with separate agreements.
  - Outside of SUNY Connect, almost no all SUNY purchasing.
- Campuses began to find alternative purchasing options for discounts:
  - WALDO
  - Lyris
  - NERL



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# Shared Collections through Technology

- Move from disparate systems to progressively more shared systems.
- SUNY/OCLC split into OLIS/Nylink formally in 1999, with LAIP advisory group (Library Automation Implementation Program) formed.
  - OLIS took on responsibility for managing technology.
- SLAM Project
  - Moved disparate systems to single system (Aleph).
- Alma and Primo VE
  - Single bib environment and deeper shared system with all campuses.
- In each case, SUNY system has managed the project, and funded implementation costs.
  - All 2019 Alma/Primo implementation costs paid by OLIS (with central funding).

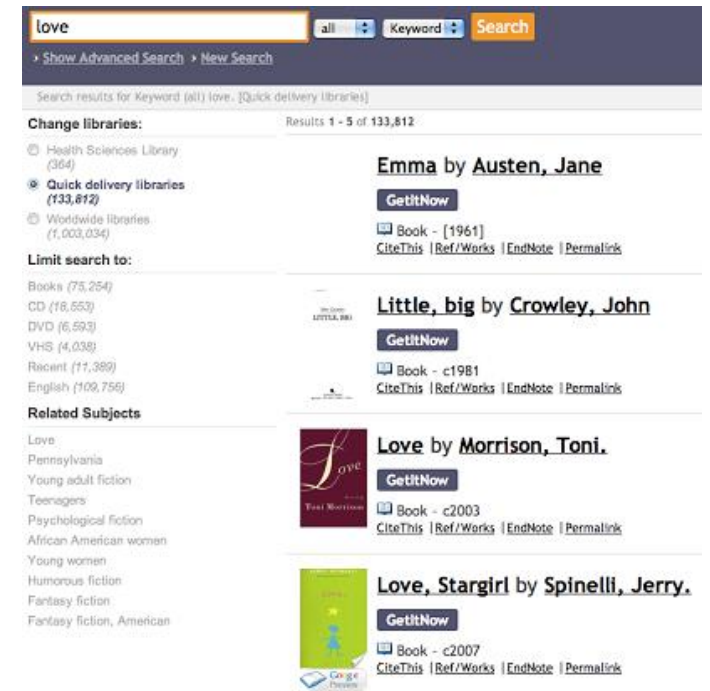


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# Union Catalogs and Discovery Throughout the Years

- SUNY Union Catalog
  - Based on Worldcat Discovery APIs
- IDS Search
- Primo VE
- 2008 and 2013 Discovery System Task Forces
  - 2008 task force provided report that enterprise discovery was not ready for large-scale adoption.
  - 2013 task force reported that multiple vendors had acceptable discovery solutions.
    - Led to RFP, which ended with most of SUNY subscribing to EDS in 2014.



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# SLC and CPC



- Developed as method to move operations out of OLIS/SUNY System.
- Identify, evaluate and recommend e-resource subscription/purchase.
- Identify and provide savings to each member library that equal or exceed the library's baseline consortia membership dues.
- Major initiatives:
  - AAS Archives
  - ScienceDirect negotiation and non-renewal of Scopus



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# Future opportunities

- Knowledge of what has happened in collection strategies in SUNY informs our approaches for the future, especially when the same problems or opportunities persist today.



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# Trends Impacting Collection Development

- Flat or shrinking library budgets
- Increased focus on the user experience
- Proliferation of Discovery Layers mean more exposure to a variety of resources
- Exploration of alternative access
- Emphasis on shared collection development/cooperative collections



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# Shared Collection Development Models

- ConnectNY - <http://connectny.org/>
- Colorado Alliance of Research Libraries - <https://www.coalliance.org/>
- Big Ten Academic Alliance - <https://www.btaa.org/>
- Ontario Council of University Libraries - <https://ocul.on.ca/>



ConnectNY

OCUL

Ontario Council of  
University Libraries

**BIG**  
ACADEMIC ALLIANCE



COLORADO  
**ALLIANCE**  
OF RESEARCH LIBRARIES



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# ConnectNY

- <http://connectny.org/>
- New York State academic library consortium
- "...share collections, leverage resources, and enhance services through cooperative initiatives and coordinated activities."
- Consortial ebook DDA through JSTOR since 2017
- Past consortial ebook DDA through ProQuest, MyiLibrary, EBL
- Shared Print Trust since 2014



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# Colorado Alliance of Research Libraries

- <https://www.coalliance.org/>
- Consortium of libraries in Colorado and Wyoming, founded in 1974
- Shared union catalog of academic, public and special libraries
- Consortial digital repository
- Homegrown ERM and collection analysis tools, compares physical and electronic holdings of member libraries



# Big Ten Academic Alliance



- <https://www.btaa.org/>
- Alliance of Midwest research universities
- Collaborations across libraries, procurement, technology infrastructure, and professional development
- Funded 3rd party accessibility testing for library resources (from 2019-)
- Collaboratively created and managed geospatial data portal
- Google Books, HathiTrust
- Shared print journal repository
- Interlibrary loan, reciprocal borrowing
- Moving toward a collective collection



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# Ontario Council of University Libraries

- <https://ocul.on.ca/>
- Consortium of Ontario's university libraries, established 1967
- "Collective purchasing and shared digital information infrastructure, collaborative planning, advocacy, assessment, research, partnerships, communications, and professional development."
- Scholar's Portal: shared collection of e-journals, e-books, datasets and geospatial data on a home-grown platform
- Accessible Content ePortal (ACE)
- Hosted digital preservation service
- Scholarly journal and monograph publishing services

OCUL

Ontario Council of  
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# Opportunities for Collaboration

- Central purchasing, licensing
  - Multi-vendor RFP, estimated completion early 2021
- Shared Print
  - Retroactive off-site storage, "final copy", shared collection development policy, "fluid collection"
- Shared eBooks
  - Develop DDA/Approval plans based on programmatic needs, negotiate access for all interested campuses
- Balancing access with ownership
  - Unbundling big deals, replacing with access via link resolver purchasing, Article Gateway, ILL, etc.
- Open Access & Transformative Agreements
  - Read & Publish – one fee that cover OA publishing for SUNY authors and access to subscription content; discounted article processing charges (APCs)



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# The Heart of the Matter

- SUNY has a history of valuing shared collections initiatives, but formalization of programs could help with sustainability.
- We have the tools, infrastructure and people to move these forward.
- Let's work together to build better collection strategies for all of SUNY.



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# Questions/Discussion



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